

# GSOE9210 Engineering Decisions

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## Maximin and minimax regret

- 1 The *Maximin* principle
- 2 Normalisation
- 3 Indifference; equal preference
- 4 Graphing decision problems
- 5 Dominance

# Outline

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## The *Maximin* principle

### Definition (The *Maximin* principle)

Assume that only the minimally preferred outcomes will occur and choose those actions that lead to the most preferred among these.

- *Maximin* and *miniMax Regret* are instances of the *Maximin* principle: original values vs regrets
- The *Maximin* principle is the main decision principle used under complete uncertainty
- We've seen *Maximin* and *miniMax Regret* on decision tables, but what about more complex decision problems (e.g., multiple decision points)?

## Multi-stage decisions

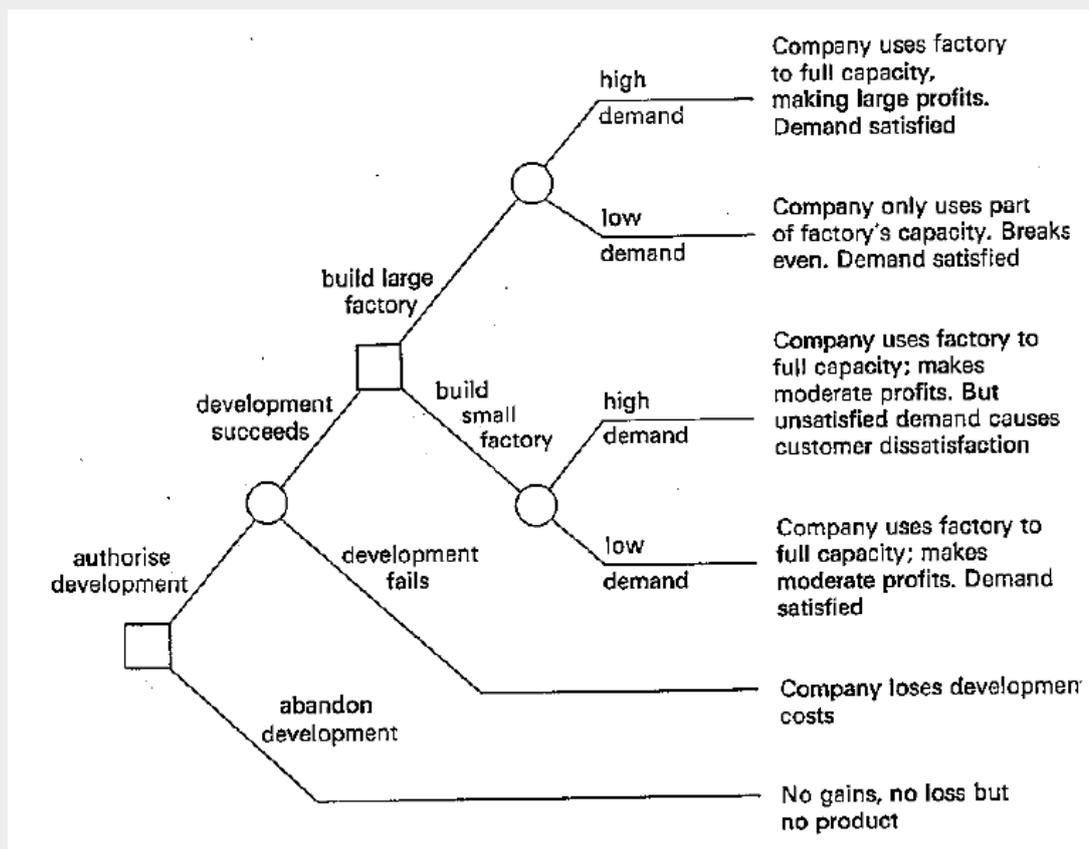
### Example (Product development)

You head the R&D department of a small manufacturing company which is considering developing a new product. The company must decide whether to proceed with prototype development and, if development is successful, subsequently determine the production scale (*i.e.*, the size of the factory) based on projected demand for the product.

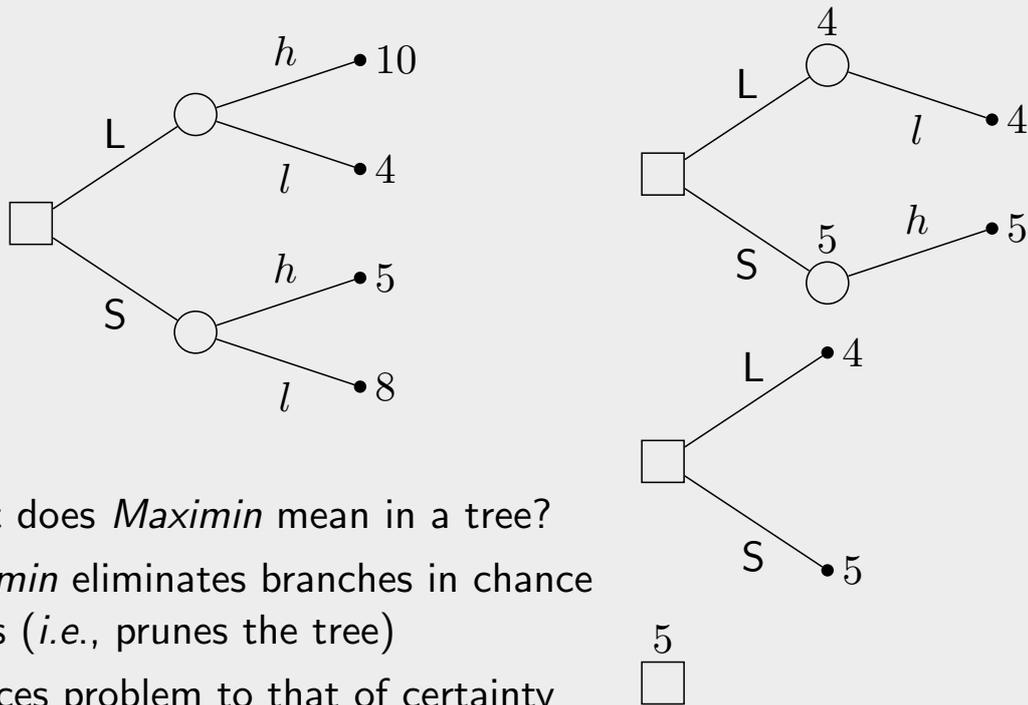
### Questions

- What does *Maximin* or *miniMax Regret* mean in this problem?
- Is there a decision-table representation?

## Multi-stage decisions



## Node evaluation



- What does *Maximin* mean in a tree?
- *Maximin* eliminates branches in chance nodes (*i.e.*, prunes the tree)
- Reduces problem to that of certainty

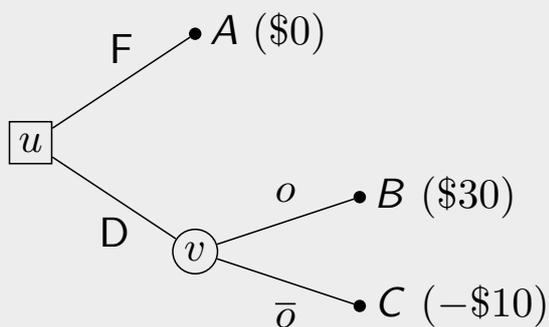
## Node evaluation

- Each decision problem is assigned a 'value' by a decision rule
- The *Maximin* algorithm for decision trees:
  - 1 Begin at the leaves of the tree
  - 2 At each parent:
    - 1 if a chance node, *Maximin* prunes all children except the minimally preferred
    - 2 if a decision node, the *elimination principle*, eliminates all children except the maximally preferred
    - 3 propagate the remaining value up to the parent node
  - 3 Repeat the previous step until the root is reached
- The value propagated to the root is the *value* of the problem (under *Maximin*); *i.e.*, the value which an agent using *Maximin* assigns to the problem

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## Problem representation: decision tables



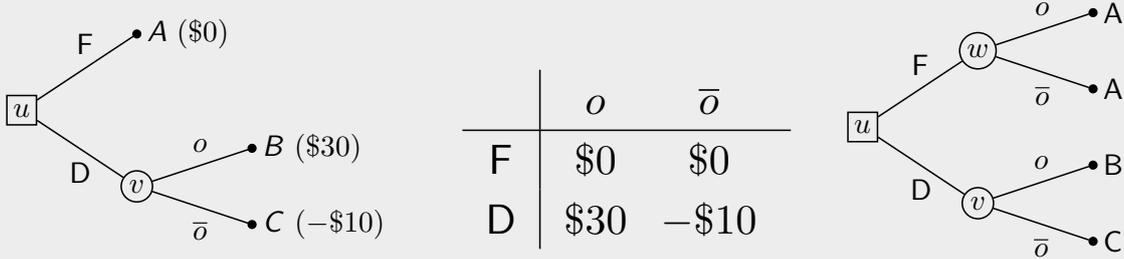
Represented as a table:

		$\mathcal{S}$		
		$\omega$	$o$	$\bar{o}$
$\mathcal{A}$	F	A	A	A
	D	B	C	C

*Decision tables:*

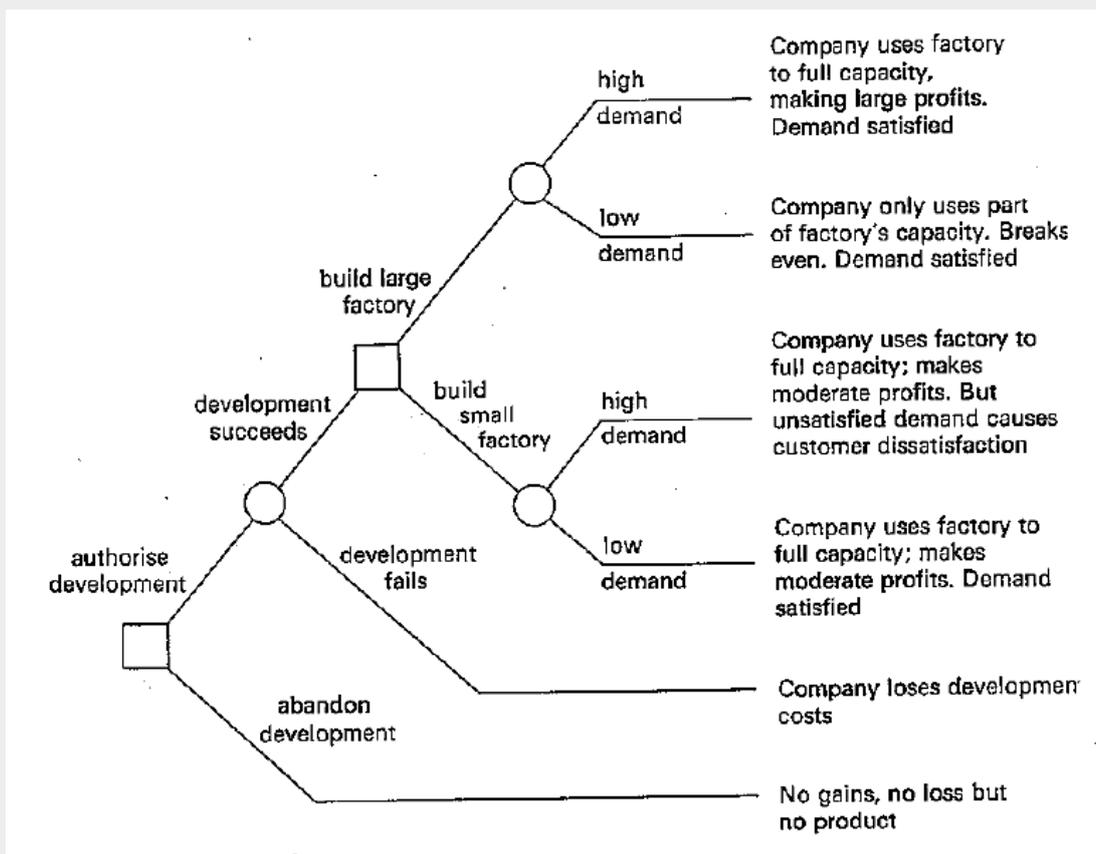
- Observation: Each combination of an action and a state uniquely determine an outcome
- Model as a binary function:  
 $\omega : \mathcal{A} \times \mathcal{S} \rightarrow \Omega$
- row = action  
column = state
- Interpretation:  $B = \omega(D, o)$  means “B is the outcome of action D in state  $o$ ”;

# Trees and tables



- Multiple trees may correspond to the same table
- Going from tables (*normal form*) to trees (*extensive form*) is straight forward, but the converse can be tricky
- Which representation is better: trees or tables?
- Which representation facilitates decision analysis most?

# Multi-stage decisions



## Multi-stage decisions

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## Actions to strategies

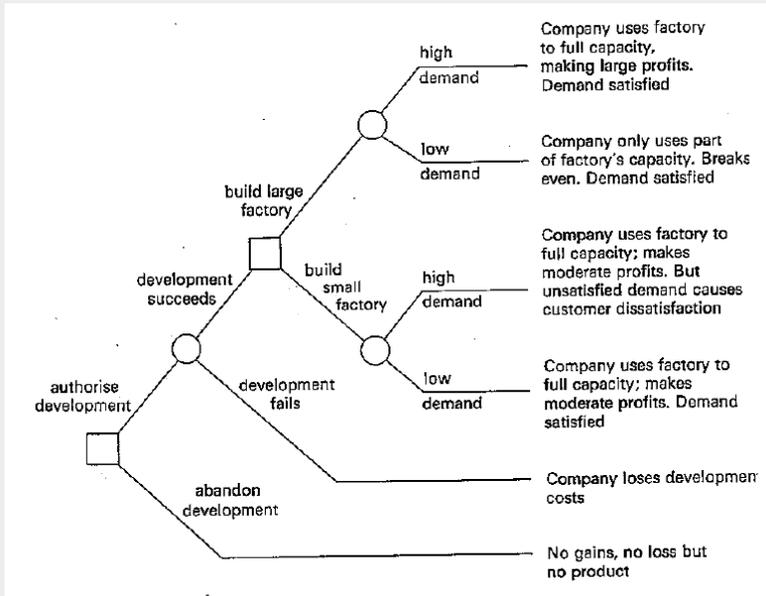
In a decision tree:

- Recall that a decision table is a representation of the outcome mapping  $\omega : \mathcal{A} \times \mathcal{S} \rightarrow \Omega$
- Observation: following a path from the root to a leaf leads to a unique outcome
- Generalising:
  - A 'state' must specify *conditions* in chance nodes
  - An 'action' must specify *actions* at decision nodes

### Definition (Strategy)

A *strategy* (or *policy* or *plan*) is a procedure that specifies the selection of an action at every *reachable* decision point.

# Normalisation



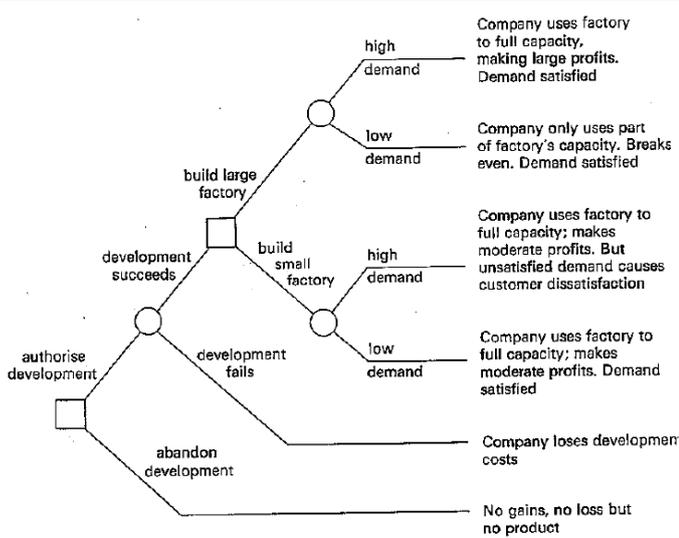
- States:  $\frac{s_1 \quad s_2 \quad s_3}{s, h \quad s, l \quad f}$
- A strategy must specify an action at each *reachable* decision point; e.g., “Authorise development (Au), if development succeeds (s), then build large factory (L)”

# Normalisation

## Encoding:

- $\alpha/A$  says:  
*At the decision node reached via path  $\alpha$  choose action A.*
- Example: Au;s/S:  
*If development has been authorised (Au) and has succeeded (s), choose to build a small factory (S).*
- Strategies for this problem:
  - A<sub>1</sub> Au;s/L
  - A<sub>2</sub> Au;s/S
  - A<sub>3</sub> Ab

# Normalisation



Code	Description
fc	full capacity
pc	partial capacity
lp	large profits
mp	moderate profits
be	break even
ldc	lose dev. costs
sat	demand satisfied
dis	dissatisfaction
sq	status quo

	$s, h$	$s, l$	$f$
Au;s/L	fc,lp,sat	pc,be,sat	ldc
Au;s/S	fc,mp,dis	fc,mp,sat	ldc
Ab	sq	sq	sq

# Normalisation

Outcome values:

$\omega$	$v$
fc,lp,sat	10
pc,be,sat	4
ldc	-1
fc,mp,dis	5
fc,mp,sat	8
sq	0

Decision table:

	$s, h$	$s, l$	$f$
Au;s/L	10	4	-1
Au;s/S	5	8	-1
Ab	0	0	0

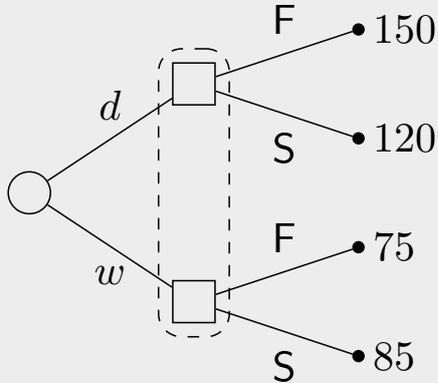
## Exercises

- Find the *Maximin* and *miniMax Regret* strategies for this problem.
- Evaluate this problem under *MaxiMax*, *Maximin*, *miniMax Regret* using both normal and extensive forms.

# Representing information

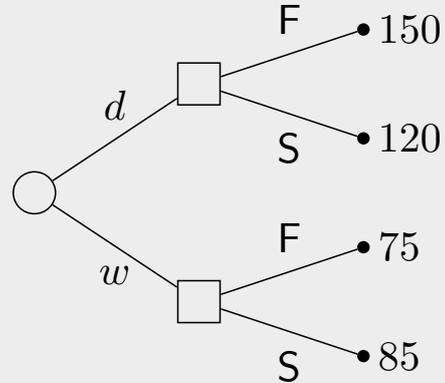
Consider the fund-raiser example.

- Decision before weather known:



- Decision nodes part of the same *information set*
- Available strategies: F, S only

- Decision after weather known:



- Decision nodes distinguishable
- Possible strategy: e.g.,  $d/F$

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## Indifference: equal preference

- Which action below is preferred above under *Maximin*?

	$s_1$	$s_2$
A	1	0
B	0	1

### Definition (Indifference)

If two actions A and B are *equally preferred* then the agent is said to be *indifferent* between A and B.

- Indifference means an agent prefers two alternatives equally, not that it doesn't *know* which it prefers

## Indifference classes

### Definition (Indifference class)

An *indifference class* is a non-empty set of all actions/outcomes between which an agent is indifferent.

- For a given action  $A \in \mathcal{A}$ , the indifference class of A is given by

$$I(A) = \{a \in \mathcal{A} \mid V(a) = V(A)\}$$

- Indifference classes partition set of all actions
- Different agents have different preferences over outcomes/actions, hence different indifference classes
- Different decision rules evaluate actions differently; *i.e.*, produce different indifference classes

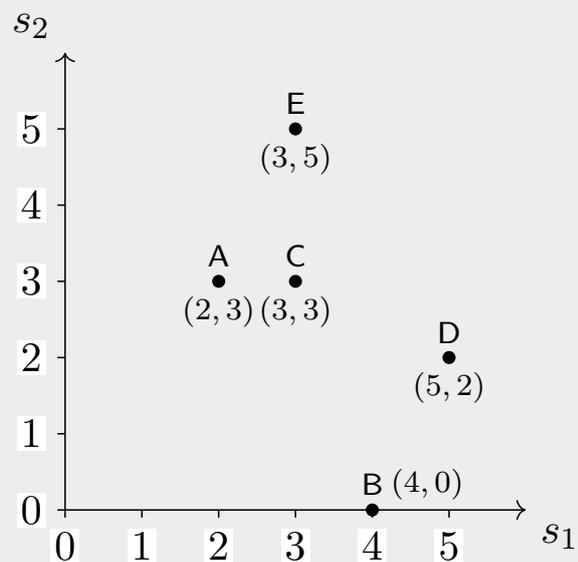
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# Graphical representation

	$s_1$	$s_2$
A	2	3
B	4	0
C	3	3
D	5	2
E	3	5

Let  $v_i(a) = v(a, s_i)$  be the value of action  $a$  in state  $s_i$ . Each action  $a$  corresponds to a point  $(v_1, v_2)$ , where  $v_i = v(a, s_i)$ .

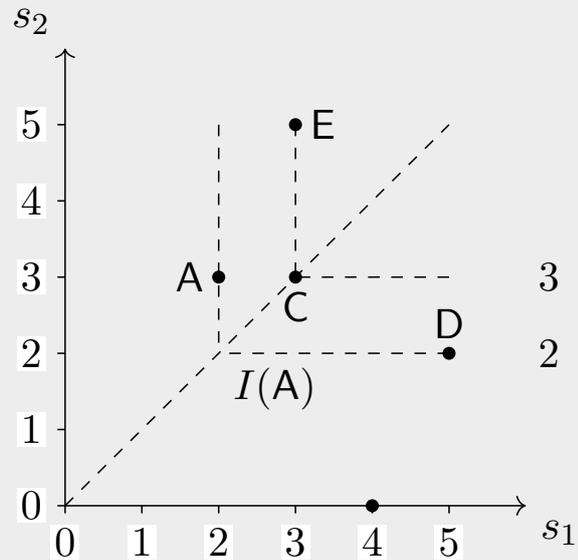


## Indifference curves: *Maximin*

For the pure actions below:

	$s_1$	$s_2$
A	2	3
B	4	0
C	3	3
D	5	2
E	3	5

Consider curves of all points representing strategies with same *Maximin* value; *i.e.*, *Maximin* indifference curves.

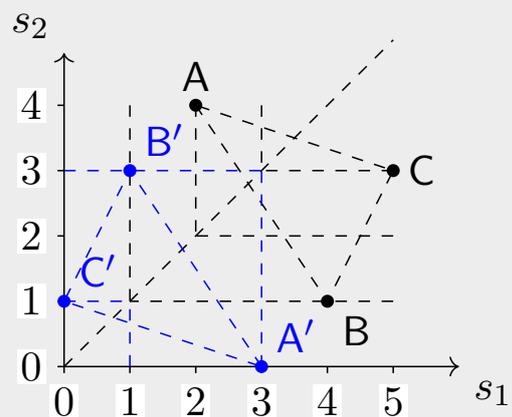


## Graphing regret

- Consider three actions:

	$s_1$	$s_2$		$s_1$	$s_2$
A	2	4	A	3	0
B	4	1	B	1	3
C	5	3	C	0	1

- Regrets and indifference curves for *miniMax* Regret in blue



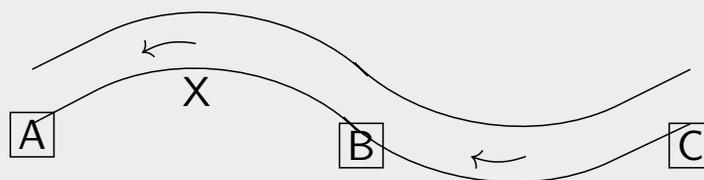
### Exercises

In regard to preference over actions, what is the relation between *Maximin* and *miniMax* Regret?

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# River example



## Example (River logistics)

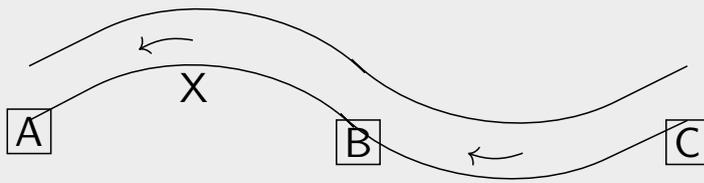
Alice's warehouse is located at X on a river that flows down-stream from C to A. She delivers goods to a client at C via motor boats. On some days a (free) goods ferry travels up the river, stopping at A then B and C, but not at X.

The fuel required (litres) to reach C from each starting point:

	A	X	B	C
To C from:	4	3	2	0

Alice wants to minimise fuel consumption (in litres).

# River example



	$f$	$\bar{f}$
A	4	0
B	3	1
C	1	1

Alice considers three possible ways to get to C (from starting point X):

- A : via A, by floating down the river
- B : via B, by travelling up-stream to B
- C : by travelling all the way to C

Outcomes are measured in *litres left* in a four-litre tank.

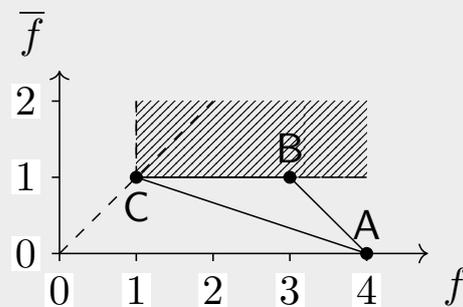
### Exercise

Let  $w : \Omega \rightarrow \mathbb{R}$  denote fuel consumption in litres. What transformation  $f : \mathbb{R} \rightarrow \mathbb{R}$  is responsible for the values  $v : \Omega \rightarrow \mathbb{R}$  in the decision table?

# River example

- Axes correspond to payoffs in each of the two states; *i.e.*, payoff  $v_1$  in state  $s_1 = f$  and  $v_2$  in  $s_2 = \bar{f}$
- Actions graphed below:

	$f$	$\bar{f}$
A	4	0
B	3	1
C	1	1



- Option C not a better response than B under any circumstances (*i.e.*, in any state)
- C worse than B in some cases and no better in all others; C can be *discarded*

## Generalised dominance

### Definition (Strict dominance)

Strategy  $A$  *strictly dominates*  $B$  iff every outcome of  $A$  is more preferred than the corresponding outcome of  $B$ .

### Definition (Weak dominance)

Strategy  $A$  *weakly dominates*  $B$  iff every outcome of  $A$  is no less preferred than the corresponding outcome of  $B$ , and some outcome is more preferred.

	$s_1$	$s_2$	$s_3$
A	3	4	2
B	4	4	3
C	5	6	3

### Exercise

Which strategies in the decision table shown are dominated?

## Dominance and best response

### Corollary

Strategy  $A$  *strictly dominates*  $B$  iff  $A$  is a better response than  $B$  in each possible state.

### Corollary

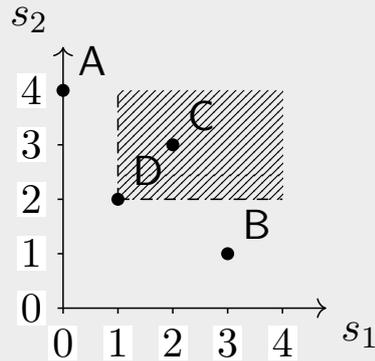
Strategy  $A$  *weakly dominates*  $B$  iff  $A$  is a better response than  $B$  in some possible state and  $B$  is not a better response than  $A$  in any state.

### Dominance principle

A rational agent should never choose a dominated strategy.

## Admissible actions

	$s_1$	$s_2$
A	0	4
B	3	1
C	2	3
D	1	2



### Definition (Admissible)

An action is *admissible* iff it is not dominated by any other action. An action which is not admissible is said to be *inadmissible*. The set of all admissible actions is called the *admissible frontier*.

### Exercises

Which actions above are admissible?

## Dominance: *MaxiMax* and *Maximin*

	$s_1$	$s_2$	$M$	$m$
A	2	2	2	2
B	2	1	2	1
C	1	1	1	1

### Definition (Dominance elimination)

A decision rule is said to satisfy (strict/weak) *dominance elimination* if it never chooses actions that are (strictly/weakly) dominated.

- Dominated actions can be discarded under any rule that satisfies dominance elimination

## Dominance summary

Rules that satisfy strict/weak dominance elimination.

Rule	Strict	Weak
<i>MaxiMax</i>	✓	×
<i>Maximin</i>	✓	×
<i>Hurwicz's</i>	✓	×
<i>miniMax Regret</i>	✓	×
Laplace's	✓	✓

### Exercise

Verify the properties above.

## Rule axioms

The following criteria can be used to assess the suitability of decision rules:

### Axiom of dominance

A decision rule should never choose a dominated action.

### Axiom of representational invariance

A decision rule's choices should be independent of representation.

### Axiom of solubility

A decision rule should always select at least one action.

### Axiom of state duplication independence

Adding a duplicate state should not affect a rule's decision.

## Summary: decisions under complete uncertainty

- *Maximin* in extensive form
- Multi-stage decisions
- Extensive to normal form translation
- Graphical visualisation
- Indifference classes
- Dominance and admissibility